HAVO Tijdvak 1 VHBO Tijdvak 2 Donderdag 27 mei 13.30-16.00 uur

Tekstboekje



Pancakes, my ass! Mississippi entered the 20th century.

be Lincoln was spinning in his grave. After 130 years, lawmakers in Mississippi finally got around to ratifying the nation's 13th amendment – you know, the one that abolishes *slavery*? It seems that Mississippi (usually on the very cusp of progressiveness) remained the only holdout in the nation, until a black state senator called attention to the matter.

'Rolling Stone', December 28, 1995

## Hats off to bobbies' helmets

### The familiar police uniform is part of a civilised society, says **Magnus Linklater**

n the surface it was hardly the most significant development of the week, but it did leave a faint sense of depression – more of a pang really, which is sharper, but doesn't last as long. Plans are afoot to \_2\_ the British police uniform; the idea is to give the police force 'a new corporate image'.

It wasn't the awful jargon which hurt, but rather the revelation, deeper into the story, that the traditional policeman's helmet may be replaced. The new-look British bobby, it appears, will no longer be equipped with that absurd but familiar headgear based on a 19th-century Prussian army design, which has established his image, corporate or otherwise, for the best part of 130 years. It is considered 3 the exciting new approach to law and order which is to be part of 21st-century Britain.

Why does one mind so much? Why should some minor tinkering with one of our national emblems cause <u>4</u> than a serious assault on constitution, such as reforming the House of Lords or introducing a Bill of Rights? It's partly, of course, that bit of Parkinson's Law which says that detail will always retain the attention while 5 pass us by: a local council, it pointed out, may approve a multimillionpound hospital investment in a matter of minutes, but will then devote hours to discussing a new £5,000 bicycle shelter.



It goes deeper than that, however, and it is not, I think, just a reactionary spasm, an irritated response to any change which \_\_\_6\_\_ a sacred institution. I do not spring to my typewriter whenever some piece of Eurolegislation overturns a British precedent, because some of them are in dire need of overturning. I do not mind in the slightest having \_\_\_7\_\_ tell us to clean up our beaches or improve our traffic signs.

But other things 8, and policemen's helmets are one of them. They are part of the national fabric. They may not be ideally designed for the modern bobby. But that is part of the point: they hark back to an age when we had a more comfortable relationship with the forces of law, when policemen rode bicycles rather than wailing BMWs, when they told us to mind how we went rather than beating us up. They are, \_\_\_9\_\_, a link with the better and stronger aspects of British tradition, the things we cherish rather than merely miss.

This may have an importance beyond the merely practical. Research in New York City, where the Police Department has achieved a crime level lower than it has been for 25 years, suggests that in areas where people feel at home, where there are familiar buildings, street signs, shops and cafés, crime is recorded at lower levels than in places where roads are being torn up and new offices built. And this, suggests the research, is because there is a clear 10 a past which most people believe to have been more settled, in which they can feel confidence.

This sense has little to do with efficiency or the social benefits of modernisation. People minded about red telephone boxes because, although they often stank of urine and were the regular target of vandals, they felt \_\_\_11\_\_ and solid, built to last by a more confident age.

So as Britain's chief constables ponder on the merits or otherwise of the bobby's helmet, they should bear in mind the question of security in its broadest sense – the confidence they inspire as well as the protection they offer. In the long run that may be every bit as important.

'The Times', September 22, 1995

# We have ways of making you redundant

Can psychometric testing select good employees? More companies now seem to think so, as **Tamsin Growney** reports

ost of us have no objection to parlour game psychology, however nonsensical. I have answered questions about what I'd do if a big brown bear appeared in front of me, and thus revealed my 4 "problem with authority". I've let friends read my tarot cards, my palm, my horoscope; I've filled in questionnaires in women's magazines to find out whether or not my current relationship is worth continuing.

These days, however, we are as likely to be subjected to computer-age versions of such games in the workplace as in the parlour. A friend of mine was recently 20 given a questionnaire by her employer and asked to agree or disagree with statements such as "I enjoy fun-loving spontaneous people" and "I steer clear of 25 subjective or ambiguous topics". It was concluded that she was a reasonably well-rounded individual but should strengthen her "activist" qualities by "doing 30 something new, something you have never done before, at least once a week. Hitch a lift to work, wear something outrageous, select people at random from 35 your internal telephone directory and go and talk to them."

Such lifestyle recommendations are all very well. But can the application of popular psycho-40 logy be responsibly used to determine an individual's character and job suitability? Is it an adequate, fair means of assessment, or an interview short-cut riddled with inconsistencies and prejudices?

Psychometric testing – an objective, properly validated aptitude or personality assessment using multiple-choice questions – is now being used by 60 to 70 per cent of the UK's top 1,000 companies, including the BBC, 5 Open University and the Body 55 Shop, according to the Test

Agency, a leading test publisher and distributor. The results are being used in management training, team-building exer60 cises, personnel selection and, most notoriously, in making redundancy selections. At the moment both Anglian Water and Southwark Council are fac65 ing industrial tribunals over their use of such tests as part of a re-

organisation of their workforces.

An occupational personality questionnaire produced by Sav70 ille & Holdsworth Ltd (SHL) was one of the tools used by Anglian Water in deciding whom to make redundant. According to Anne Vinden of Unison, representing the sacked employees, the test had been bought before the company had researched what competences were required in different sections of its workforce. This resulted in scientists being tested on their public relations skills.

Moreover, Roy Davies, of SHL, told me that his company did not believe any tests should be used for redundancy. "Tests and questionnaires can only predict, and there is no such thing as a perfect prediction. In a redundancy situation you will already have data on an employee's job performance; you don't need a prediction."

Not all psychometric tests are personality tests; there are also ap-95 titude tests, designed to assess the

#### Sample questions

• I rarely feel fearful or anxious. Strongly agree/agree/neutral/disagree/strongly disagree

• I tend to blame myself when anything goes wrong. Strongly agree/agree/neutral/disagree/strongly dis-

• Which adjective best describes you on a scale of 1 to 5? Relaxed/irrational/ orthodox

• Which adjective best describes you on a scale of 1 to 5? Dominant/caring/traditional/charitable

• I believe in living it up now because who knows what will happen tomorrow? Strongly agree/agree/neutral/disagree/strongly disagree

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subject's general logical ability, verbal, numerical and technical reasoning. Although aptitude tests are thought to be more ac-100 curate in predicting job perfor- 8 mance than personality tests, their use has none the less attracted a good deal of criticism. Dr Steve Blinkhorn, a chartered 105 occupational psychologist pointed out: "If English isn't your first language, and if, also, you are unused to native British ways, you are at a disadvantage; 110 for instance, with a multiple choice questionnaire. Indigenous Brits will cheerfully guess rather than leave any unan-

swered. People unfamiliar with
the format might believe that 9
points could be deducted for
guessing."

Dr Blinkhorn also says there is a lot of silly use and abuse of psychometric tests. "The trouble is that lots of non-psychologists find the concept of a privileged window into other people's psyches sexy. People are disposed to believe in the results of such tests, as they are with their horoscopes. A 'scientific' device which touches on common insecurities is very powerful and as such is dangerous when used people who do

understand its limitations."

Outside a scientific context, perhaps the limitations are more obvious than we think.

"What's your favourite animal?" I recently heard an eightyear-old ask her friend.

"Um ... a horse."

"Favourite colour?"

"Blue."

"Number?"

"Seven."

The little girl looked up from 145 the page on which she'd been noting her friend's responses. "You know what you are then!" she concluded delightedly. "You're a blue, seven-year-old horse!"

> 'The Independent', January 4, 1995

#### Man and animals

A sixth of the Earth is now conserved, largely to the exclusion of people. **Jules Pretty** and **Michel Pimbert** question the powerful Nature First ideology.

HEN we hear of burned rainforests, disappearing rhinos, threatened pandas or damaged coral reefs, most of us feel that something is wrong. Many of us donate money to support international and 10 national conservation organisations. We feel that we are helping to protect these threatened habitats and rare species, and we like to think they are doing a good job. But is this the full picture? Have we, in the name of conservation, been missing out something important?

Conservation is uniquely tied
20 to the idea of protected areas, in
particular national parks. The
first of these were set up more
than a century ago in Europe and
North America. From 2,000 pro25 tected areas 20 years ago, there
are now 8,600. They are to be
found in 169 countries, covering
792 million hectares – nearly 6
per cent of the world's land area. 6

But the global expansion of national parks has been accompanied by a powerful ideology that people are bad for nature, and so the wider public good is 35 best served by keeping them out. As a result, millions of people have been resettled or prevented from using what were once their resources. In Africa, for example, 40 two-thirds of all protected areas (equal to five times the size of Great Britain) exclude people, allowing no use of wild plants or animals. However, these people value the flora and fauna, which are crucial to their survival, a part of their culture and their way of life. And so they look

Those who set up national parks seldom recognise the importance of wild animals and plants to local people. It is often forgotten or not appreciated that the very ecosystems deemed

after them.

worthy of protection from people have been shaped as much by human action as by any other factor. Some "pristine" rain-

forests, assumed to be untouched by human hands, are now found to have once supported thriving agricultural communities. This concept of the wilderness is an urban myth that exists only in our imagination.

The problem is that when people are excluded from conservation activities, then the very goals of conservation are threatened. In some places, the restrictions placed on local communities have led to biodiversity loss. After the exclusion of the Masai from their lands in Kenya, game parks have increasingly been taken over by scrub and woodland (and tourism for rich westerners), leaving less

grazing for antelopes. These rich grassland ecosystems were in part maintained by the Masai and their grazing cattle.

Open protest and rallies
against protected areas, attacks
on guards, poisoning of animals
and deliberate burning of forests
have now become common.
When Namibia became independent in 1990, Ovambo tribesmen
living on the boundary of Etosha
National Park celebrated their
freedom by cutting the game
fence and driving into the park
to hunt game for their families to

eat. In south India, some 20 square kilometres of the Nagarhole National Park were recently burned as a protest. As a result,

the cost of enforcing park regulations has spiralled. In many countries, the bulk of the budget for protected areas is spent on aircraft, radios, machine guns,
 vehicles, armed guards and anti-

vehicles, armed guards and antipoaching equipment.
Emerging slowly from this

mess, however, is a strengthening alternative vision that is putting people at the centre of conser-

vation; it recognises that humans and animals can live in symbiotic relationships. It recognises that societies have developed many processes that have enabled them to conserve and enhance species diversity. When people are fully involved in conservation, the change can be re-120 markable. Community wildlife schemes in Africa and India are having a positive impact on flora and fauna, on the well-being of local people, and on the attitudes and approaches of conservation professionals.

Not all is rosy in the garden of Eden, however. An alarming double backlash has now begun. 130 The first comes from the reactionary conservationists who call themselves "deep ecologists". They say that only they have the competence to decide the future of tropical landscapes. For some deep ecologists, nature has an intrinsic worth and should be preserved irrespective of people's needs. Some have even argued that a large proportion of the world must be immediately cordoned off from people.

The second backlash comes from those conservation profes-145 sionals who say that they have always sought to involve people. And we are told that people are now participating in conservation activities. The problem lies 150 in the interpretation of this word "participation", which means different things to different people. To many conservation professionals, it still means "you participate in doing what I want". In this type of passive or manipulative participation, people may provide their labour but not their skills, ideas or knowledge. We should have learnt our lesson by now.

'The Guardian', April 17, 1995

# Dirty money that stains Swiss vaults

- ORSON WELLES as Harry Lime made a robust defence of evil in the film *The Third Man*: 'In Switzerland they had brotherly love, 500 years of democracy and peace, and what did they produce? The cuckoo clock.' But that, we 5 now know, was being too charitable. The Swiss government and its major banks made a killing out of the Nazi rape of occupied Europe.
  - That is the inescapable conclusion of a study of secret documents released by the Clinton Administration, proving Swiss complicity in the shipment of Nazi gold. According to these documents, 'Switzerland carried on gold transactions with the Reichsbank until the beginning of 1945' and Swiss banks acted as bankers to the Nazis.
  - The evidence has forced the Swiss, more than half a century too late, to promise that they will open up their vaults and disclose their Nazi secrets. But even here, the record of the Swiss is bad. They have been slowing down the work of a joint commission with the World Jewish Congress to track down and restore funds to the relatives of murdered Jews. The Swiss banks must now work wholeheartedly with this commission; they must be called to account for salting away Nazi gold.
- But that is still not enough. Today, as memories of Hitler's war fade, the western world faces a new scourge:

  25 heroin, cocaine and synthetic drugs, making junk out of our youth. The profits from this trade are huge and Switzerland, with its opaque banking laws and cult of confidentiality, is a prime hiding place for the money of the drugs barons from Asia and Latin America. The Swiss banks must start to come clean.
- Silence, the quietness of the bank vault, cannot survive the Nazi gold revelations. Britain, which has a record of complicity in letting the Swiss get away with it, should apply all the pressure that it can. There is much to be repaired. Acknowledgment by the Swiss of past culpability, and an unreserved abandonment of any future attempt at concealment, would at least be a start.

'The Observer', August 4, 1996

#### We'd like to take them home with us

Almost 30 years after Sgt Pepper went to No 1, it is still a record-breaker. ROBERT SANDALL considers what makes a bestselling album

hen the Beatles released their eighth studio LP in June 1967, everybody assumed that it would be a bestseller, and sure enough, it was.

Sgt Pepper's Lonely Hearts Club 7

Band hung on at the top of the British album chart until December of that year, when it was dislodged first by the soundtrack to The Sound of Music and then by Val Doonican Rocks But Gently.

Until that point Sgt Pepper had sold well – better, probably, than any of the Beatles' other LPs, though

exactly how well wasn't known for sure, because nobody was counting. In those days, it was singles not LPs that sold by the million and determined the profitability of the record companies. Albums were still considered something of a sideline. Two of the best songs the 20 Beatles ever recorded, Penny Lane and Strawberry Fields Forever, were both pulled out of the early Pepper sessions – and excluded from the LP – simply to fill a gap in 25 the Beatles' singles schedule.

As it turned out, Sgt Pepper changed all of that, and it remains the biggest-selling album in the

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history of the British recording industry. Statisticians 8 argue over sales guesstimates based on unreliable figures from the 1960s, but there has never been much doubt that Sgt Pepper has sold comfortably more than the rest – until now.

Ironically, the threat comes from an album by a band who cite the Beatles as their biggest influence – Oasis. In less than 12 months their second album, (What's the Story) Morning Glory?, has raced past the critical 3m mark and, still riding high in the album chart, is currently closing in on Sgt Pepper at the rate 9 40 of about 50,000 copies a week.

The sheer speed with which Morning Glory has barged its way up the nation's all-time top 10 has confounded much of the conventional marketing wisdom as to how such huge sales can be achieved. In 45 the first place, and unlike many other monster-selling albums, this one has not relied on the CD replacement factor. When Sgt Pepper was re-issued on compact disc in 1987, 100,000 people, who had presumably stumped up for vinyl or cassette versions 50 at some point in the past, rushed out and bought it again in the first week.

The enormous popularity of greatest hits collections – which account for 3 of the 10 entries on Britain's all-time bestseller chart – depends to a large extent on the willingness of fans to repurchase the same music in a different format. When Sgt Pepper came out in 1967, singles scarcely overlapped with albums at all: none of the songs on the Beatles' bestselling album has ever been released individually. Three decades later, up to half of them would have been carefully groomed for the singles chart, and in this respect Oasis are real children of the 1990s, having had hits with 5 of the 10 tracks from (What's the Story) Morning Glory?

In most other ways though, Oasis are the exceptions who broke the rules. Popular as it is, their music is not obviously tailored for the rather conservative 3m-plus market. Much of the Oasis album is far rockier and rowdier than anything contained in the other titles on the list. Looking down it is to realise that pop generally sells much better

here than rock, unless it is rock of the well-behaved. well-seasoned, grown-up 75 variety favoured by Mark Knopfler of Dire Straits. Many would argue that Phil Collins and Elton John are far closer to the world of 80 mainstream showbiz than they are to the substanceabusing, hotel-bashing world of Oasis. (Oasis would, certainly.) And, where success 85 beyond the dreams of avarice is concerned, the assumption used to be that Phil and Elton had got it right.

Traditionally, a bit of showbiz fairydust has made all the difference between a hit album and a career best. Sgt Pepper, a vaudevillian-costumed fantasy, captured the public imagination far more effectively than any other Beatles album, though even the group's producer, George Martin, prefers their preceding LP, Revolver. Another of Britain's all-time favourites, Queen, consistently employed lashings of theatrical artifice to sell their act to the largest possible audience.

Contrast that with the aggressive bloke-ish
behaviour of the Oasis gang and you wonder whether
there hasn't been a sea-change in the fantasy life of
the nation. Of all the album sleeves on the all-time
bestselling chart, Morning Glory's photograph of two
anonymous, slightly blurred figures walking down a
nondescript city street is the only one that proclaims
its indifference to the viewer. Oasis, it appears,
couldn't even be bothered to turn up in person for
the photo shoot. Their message is clear and simple:
the songs are all that matters. Never before has

'The Sunday Times', September 1, 1996

#### A sorry state

SO COLIN PRITCHARD (Letters, June 15) imagines Prince Charles should apologise to Ireland 5 for Britain's "800-year intermittent assault" on its neighbour. Fine. Twenty centuries ago, Julius Caesar and many of my Italian ancestors ravaged France and southern Britain and initiated 400 years of exploitation.

Now, of course, I am twisted up with guilt and am writing to the Italian president to persuade him to apologise publicly to all the nations that the Romans reduced to slavery in ancient times. In the Dark Ages, Irish pirates raided Wales for slaves – so when can we expect Mary Robinson to wear sackcloth and ashes in Cardiff for these wicked crimes?



Just how far back into its past does a nation have to search before it can judge itself innocent? I was not alive during the Troubles of 1917 to 1922 in Ireland, nor during the potato famine of the 1840s. Most Germans and Japanese alive today were born after 1945. Why should they be stained with guilt for atrocities carried out more than half a century ago?

In no legal system that I know of are children brought before the courts 45 for crimes committed by

their parents. Australia, Canada, New Zealand, Rwanda, Nigeria, France, Israel, Iran, Turkey, Russia, 50 Brazil, Sweden ... There is scarcely a country which does not have some history of massacre, slavery or exploitation of ethnic 55 minorities and neighbouring peoples.

Michael Ghirelli. Hillesden, Buckinghamshire

> 'The Guardian', June 20, 1995

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